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1 November 1973
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9. Key Intelligence Questions for FY 1974 (USIB-D-22.1/8, 1 November 1973, Memorandum for USIB Principals)

As an introduction to the discussion on the Key Intelligence Questions (KIQs), Mr. Colby advised that the PFIAB wished the National Security Council Intelligence Committee (NSCIC) to become more active. The Committee is chaired by Dr. Kissinger, and Mr. Colby advised that he has been appointed the Vice Chairman. Mr. Colby envisioned that the work of the Committee would involve circulation of appropriate papers to the members as opposed to many formal meetings. The KIQs, which were circulated to the USIB Principals at this meeting, are an example of the type of paper which will be forwarded to the NSCIC. Mr. Colby said that he had developed the KIQs with General Graham and had transmitted them to the NSCIC. He was providing the memorandum to the USIB Principals at this time for information.

Mr. Colby said that the KIQs were developed because of the resource problems facing the community and the need to focus assets on the things that were really important. He noted that management objectives had been developed and that there was now a need for substantive objectives, i.e., KIQs. He advised that DCID 1/2 would be a follow-on to the KIQs and will be subject of a USIB discussion.

Mr. Colby described the KIQs as one of his primary management tools. It will be used as a basis for a post audit on how well we in the community have done. It will also be a means of determining changes in objectives or resources and serve as a measurement tool for fundamental decisions. It was possible he said, that some other requirement documents may no longer be necessary once the KIQs' mechanism is well established.

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